The Recovery of Houston

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Remember in 2003

The New Hork Cimes

March 11, 2003

Worst Crime Lab in the Country Or is Houston Typical?

By ADAM LIPTAK

hen Josiah Sutton went on trial for rape in 1999, prosecutors in Houston had little to build a car was the only eyewitness, and her recollection was faulty. But they did have the rapist's DNA, the Houston police crime laboratory told the jury that it was a solid match.

That was enough to persuade the jurors to convict Mr. Sutton and send him to prison for 25 years.

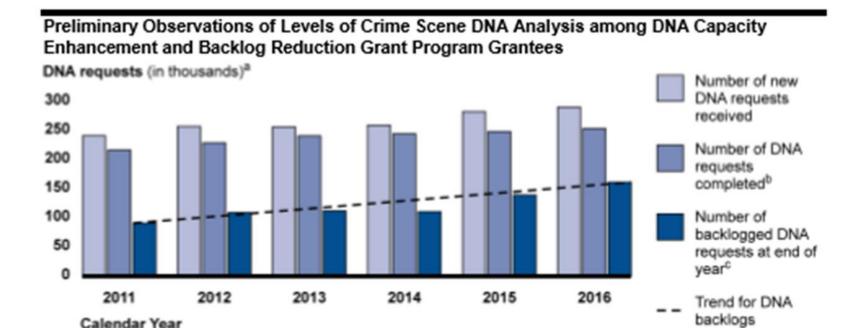
But new testing has conclusively demonstrated that the DNA was not Mr. Sutton's, the Houston Polic yesterday.

Forensic laboratories nationally vs. HFSC

	National*	HFSC	
	409 labs, 12 labs with over 100 employees	200 employees, one of the largest in the country	
**	Approximately 1,000,000 backlogged requests	Currently less than 4,000 in FBIO, latent and firearms	
	"Average" lab receives 9,000 requests/ year	Receives about 30,000 requests/ year	
	67% of municipal labs are accredited	Fully accredited to ISO 17025 (pending)	

^{*}Census of Publicly Funded Crime Labs, November 2016 https://www.bjs.gov/index.cfm?ty=dcdetail&iid=244

National backlogs increasing despite \$500M federal investment



Source: GAO analysis of CEBR grant program data. | GAO-18-651T

The cost of risk from a crime lab

Wrong

\$9M

 George Rodriguez decision against the city. Ultimately, from a lab error.

30,000

 Approximate requests per year received in the lab.

\$279B

Annual potential risk exposure from WRONG

Late

\$14M*

 Estimated cost of a homicide including investigation, prosecution, lost wages social harm etc

300

 Approximate number of homicides in Houston annually. 2

 Preventing 2 homicides equals the labs annual budget

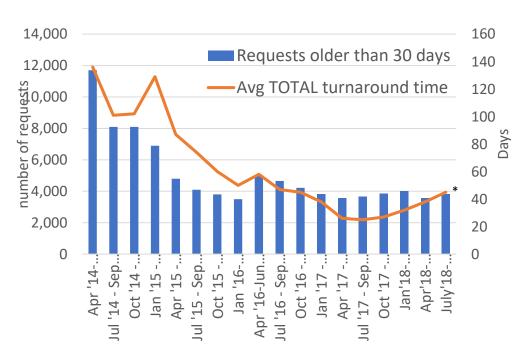
*Murder by numbers: monetary costs imposed by a sample of homicide offenders, The Journal of Forensic Psychiatry & Psychology Vol. 21, No. 4, August 2010, 501–513

ROAD TO GOAL



From the start of HFSC

- 67%* in Avg TOTAL turnaround (TAT) time
- 68% in backlogged requests

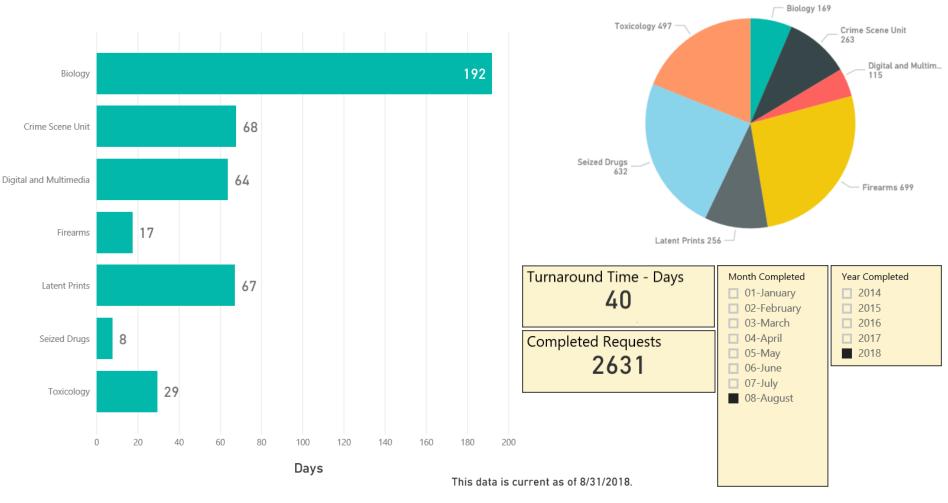


* Total turnaround time calculation affected by latent print backlog, values presented with and without latent prints TAT

http://houstonforensicscience.org

Requests Completed by Section

Average Turnaround Time for August 2018





Challenges the lab reacts to

- Biological/DNA evidence in death penalty cases (TSC 38.43(i))
 - Lucky Ward case
 - 1,000's of items or roughly \$2M worth of testing
- Changes in national requirements
 - DNA chemistry changes mandated by FBI
 - 2 years of validation and work to implement
- Retesting drug cases
 - Retesting old cases for HCDAO to authorize HPD to destroy
 - 300+ tested so far or about \$100,000 worth of work

HFSC's backlog: requests over 30 days old



Biology-925

316 sexual assault requests oldest is 165 days



Gun database - 697

Current turnaround time is 2 days

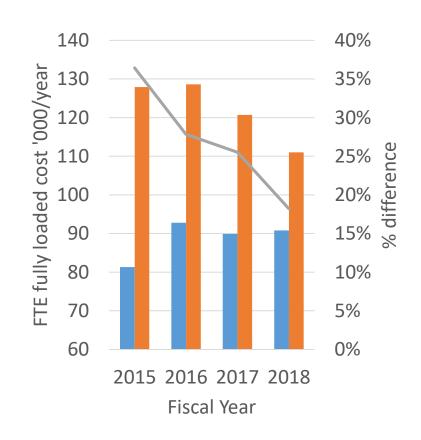


Latent prints – 1,349

Violent crime against person and burglary less than 30 days

Changes in the labor pool

- HFSC average 27% less than COH per FTE
- In April of 2014
 - 5 HFSC employees & 131 COH
- In August 2018
 - 192 HFSC
 - 16 COH/classified and civilians
- Direct wage for HFSC
 10% higher than COH





Crime Scene

Transition to Civilian
Training

CSU accomplishments

Civilianized

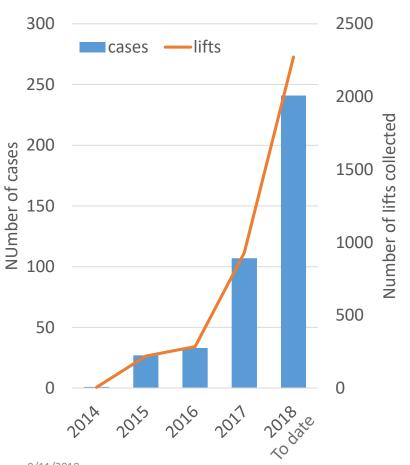
- Allowed HFSC to align with national quality trends in crime scene
- More cost effective

Accredited

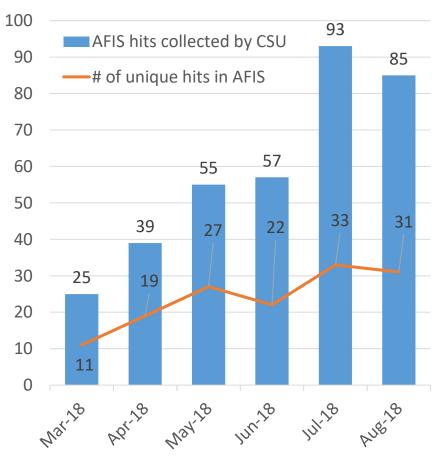
Improved quality

CSU: Impacts on HFSC (fingerprints)

of cases processed and lifts collected by CSU by year



Number leads reported to HPD in the past 6 months

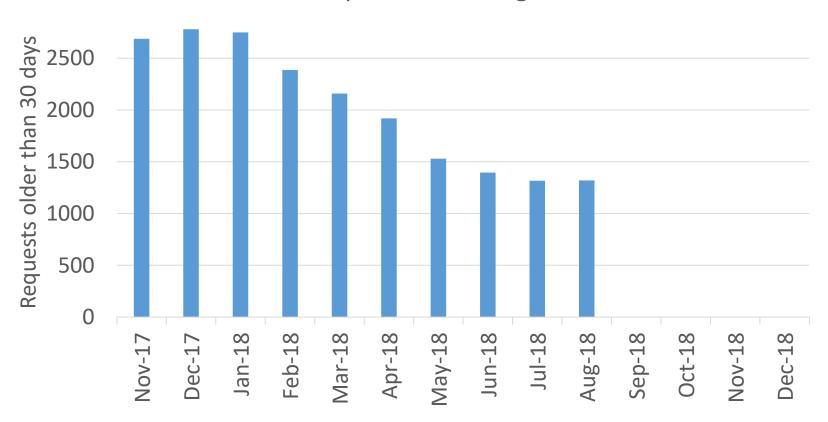


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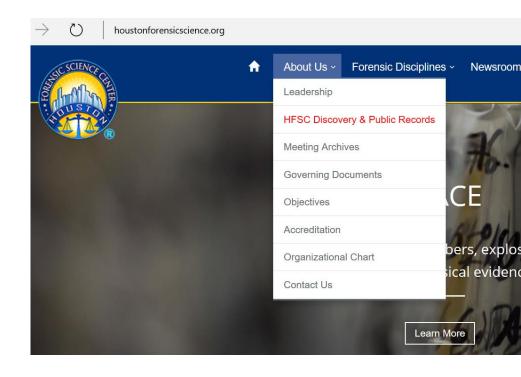
What improved CSU performance does to latent prints – saturates capacity

Comparison Backlog



eDiscovery

- "Radical transparency"
 - Increased reporting
 - Increased access
 - Approximately 4,500 documents all public





HFSC's blind testing program

- HFSC's quality division creates mock cases or "tests" that mimic actual work and introduce them into the workflow as all other work comes through the door
- Tests the ENTIRE system
- Target of 5% of the work as blind tests or about 1,000 per year

Forensic Disciplines



Implementation Date:

September 2015	December 2015	December 2015	October 2016	November 2017	November 2017



Is the Opioid Epidemic Fueling Wrongful Convictions?

Crime labs are overwhelmed and under-regulated - leading to the compromise of countless drug cases nationwide

"The answer to these problems may well already exist, and in a rather surprising place: the city of Houston, Texas. "For years," says Chu, "its crime lab was notoriously the worst in the country. After millions of dollars spent to hire outside companies, the public had had enough. It's since changed its culture entirely. The laboratory is a public/private partnership funded by the city, governed by a board, and operates with complete transparency."

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